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Call for expression of interest

Short term consultant

Analysis of financial capacities and readiness of farmers' organisations

FFORA is looking for a **consultant to analyse farmers organisations fiduciary experience, capacities and systems** that enable them to manage funding from existing finance mechanisms, and potential future direct financing mechanisms.

Background

FFORA's mission is to support Indigenous Peoples and farmers organisations to influence public & private policies, and accelerate finance flows to their members that value their roles and rights, with the objectives to (i) Improve recognition, capacity and engagement Indigenous and farmers organisations to influence climate and agricultural policies and financial decisions leading to increased direct funding for regenerative based practices; (ii) improve livelihoods driven by organised indigenous and farmer groups with farmer and indigenous-led climate resilient rural enterprises and (iii) enhance financial empowerment and climate resilience of farmers organisations through improved direct access to, and management of, public and private climate finance and investments.

Contributing to those objectives FFORA supports, among other work, the Family Farmers for Climate Action campaign, led by family farmer organisations representing over 95 million small producers from Africa, Asia, Latin America, and the Pacific. Within the campaign the need to breakdown the myth that farmers organisations do not have the capacity to manage significant funding has been identified as a key barrier to access funding. To counter this misperception, their real fiduciary capacity and readiness needs to be highlighted in support of their demands for more responsive finance to meet their needs.

Scope of Work

For the analysis, the consultant will work with a selection of regional farmers organisations (from the Pacific, Asia, Africa, and Latin America) to capture and concisely document the systems and processes that are in place with respect to:

- Overall organisational capacities and structures, including:
  - Governance and leadership, including roles, responsibilities, and decision-making processes.
  - Programme and project management systems, including information management systems.
  - Fiscal management, budgeting and cash flow monitoring, accounting systems, independent auditing.
  - Controls for procurement, payments, cash handling, and authorisation of expenditure.
  - Mechanisms to prevent fraud, misuse of funds, and conflicts of interest, and compliance and risk systems.
- Previous and existing fiduciary assessments through:
  - Examples and experiences from a range of projects (e.g. EU, WB, or bilateral aid funding) that those organisations have undertaken, including pre and post contract organisational and project specific audits / assessments.
- Volumes and type of fiscal management:
  - Main sources and volumes of income: grants, membership fees, service fees, and others.
  - Staff time and overhead / management fee policies and ability to cover operating costs and maintain adequate liquidity.
    - Including analysis of project management costings
  - Diversification of income to reduce dependence on donors or a single activity.
  - Capacity to build reserves and finance future investments.
- Membership engagement:
  - Assessments, processes, and experiences that demonstrate respective members who are receiving funds have sufficient internal systems in place, including volumes of flow through finance.
  - Risk management systems that reinforce good fiduciary practices.

<u>Based on the above the consultant will also identify and suggest areas where additional institutional support would enable those organisations to manage an increased level of funding.</u>

Methodology

The consultant will use interviews and desk-based document analysis, and other tools as appropriate to explore, with 3 to 5 regional farmers organisations in depth.

The consultant will work closely with a small FFCA steering group with FFORA support.

Outputs

The outputs will include a 20 – 25 page report capturing:

- Key findings of the analysis
- Recommendations on main points that can support the messaging of the FFCA campaign.
- A PowerPoint presentation that can serve as a basis for wider dissemination of the main messages.

It should be noted that due to the sensitive nature of the institutional information wider dissemination will be closely vetted by those organisations engaged in the process.

Timeline and budget

The consultant will have 6 weeks, and the expected budget is 20,000 USD.

Submission of proposals

Expressions of interest are to be submitted by email by 25 September 2026, 1700, CET.

The proposals should include: relevant experience, proposed approach, timeline and budget (maximum 8 slides in PowerPoint format).

Submissions to be emailed to: ffora@ffora.org (cc pauline.buffle@ffora.org & chris.buss@ffora.org)